

Ref	Category	Detail
01	Governance	Risks arising from the stewardship of the Council including conflicting demands of Stakeholders.
02	Strategic	Risks, which need to be taken into account in judgements about medium to long-term goals and objectives of the organisation.
03	Legal & Regulatory	Risks arising from failure to comply with laws and regulations, e.g. Data Protection Act, FOI, Equal Opportunities, TUPE, etc; and from commercial liabilities such as contractual risk transfer and loss of intellectual property.
04	Physical	Risks arising from hazards to assets and people, e.g. interruptions to business, fire, death, injury, theft.
05	Financial	Those affecting the ability of the Council to meet its financial commitments. These include internal budgetary pressure, external macro level economic changes, or the consequences of proposed investment decisions.
06	Competitive	Those affecting the competitiveness of the service (in terms of cost or quality) and/or its ability to deliver Best Value.
07	People	Risks arising from employees and their relationship with the company, e.g. shortage of skilled staff, loss of key people, industrial action.
08	System & Technology	Those associated with the capacity of the Council to deal with the pace/scale of technological change, or its ability to use technology to address changing demands. They may also include the consequences of internal technology failures affecting the Council's ability to deliver its objectives.
09	External	Risks arising from changes to the world outside the organisation's control: political, economic, social, technological, legal and environmental.
10	Operational	Risks arising from the specific operational activities of the organisation.
11	Partnership	Risks arising from specific Partnership activities of the Council.
12	Project	Risks arising from specific Project activities of the Council.
13	Data Quality	The risk arising out of the use of inaccurate and poor quality data.